



2022 Operating Budget Draft



**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
ALL DEPARTMENTS**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|----------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 19,922,508 | 20,189,800 | 21,916,700 | 1,726,900 |
| Revenues / Recoveries | (7,132,875) | (5,491,200) | (6,047,300) | (556,100) |
| PIL's & Supplementary | (436,041) | (245,000) | (265,000) | (20,000) |
| Tax Revenue | (14,453,617) | (14,453,600) | (14,692,600) | (239,000) |
| Net Operating Budget | (2,100,025) | - | 911,800 | 911,800 |

Budget Summary

Tax and Related Revenues

| | | |
|---|-----------------------------|-----------|
| Increase in estimated PIL's | (10,000) | |
| Increase in estimated Supplementary Taxes | (10,000) | |
| Increase in the estimated assessment growth | (239,000) | |
| | <u> </u> | (259,000) |

Full Time Wages & Benefits

| | | |
|--|-----------------------------|---------|
| Salary / wage rate increase | 133,950 | |
| Progression | 37,200 | |
| Annualized 2021 position | 120,700 | |
| New Positions for 2022 | 136,400 | |
| Removal of positions | (22,000) | |
| Statutory payroll costs / benefit premiums | 104,200 | |
| | <u> </u> | 510,450 |

Part Time (PT) Wages & Statutory Payroll Costs

| | | |
|---------------------------|-----------------------------|--------|
| Wage rate increase | 26,200 | |
| Increase in Student wages | 13,100 | |
| New Students | 22,300 | |
| | <u> </u> | 61,600 |

Transfers to Reserves

| | | |
|---|-----------------------------|---------|
| 3% Roads Levy Reserve | 440,965 | |
| 0.5% levy directed to Building and Facilities Reserve | 73,470 | |
| 0.5% levy directed to Vehicle & Equipment Reserve | 73,465 | |
| | <u> </u> | 587,900 |

Other Department Expenses and Revenues

| | | |
|--|-----------------------------|--------|
| Mayor and Council | (300) | |
| CAO and HR | 10,100 | |
| Corporate Services | 53,800 | |
| Finance | (18,900) | |
| Fire and Emergency Services | 22,300 | |
| Public Works and Infrastructure Services | (53,100) | |
| Community Services - Parks | 2,300 | |
| Community Services - Rec, Culture and Communications | 2,800 | |
| Development Services | (13,900) | |
| Library | 5,750 | |
| | <u> </u> | 10,850 |

Net Increase in 2021 Operating Budget

911,800

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
BY DEPARTMENT**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Changes | New / Other | Requested |
|--|------------------------|-------------------|---------------------|----------------------------|-------------|------------------------|----------------------|--------------------------|------------------------|----------------|-------------------|
| Mayor & Council | 296,224 | 327,100 | 336,600 | 9,500 | 2.9% | 7,400 | 2,100 | | | | 336,600 |
| Office of the CAO | 513,902 | 643,400 | 714,700 | 71,300 | 11.1% | 16,950 | | (400) | 6,200 | 48,550 | 714,700 |
| Corporate Services | 31,492 | 923,200 | 1,005,400 | 82,200 | 8.9% | 34,390 | 76,450 | (167,580) | 2,880 | 136,060 | 1,005,400 |
| Finance | 1,079,566 | 354,100 | 366,100 | 12,000 | 3.4% | 3,150 | (250) | (800) | | 9,900 | 366,100 |
| Fire & Emergency Services | 1,616,419 | 1,792,500 | 1,874,500 | 82,000 | 4.6% | 74,200 | 1,300 | | | 6,500 | 1,874,500 |
| Public Works and Infrastructure Services | 6,493,076 | 7,134,300 | 7,786,400 | 652,100 | 9.1% | 64,500 | 39,000 | (7,300) | (34,000) | 589,900 | 7,786,400 |
| Community Services - Parks | 675,772 | 778,300 | 688,400 | (89,900) | (11.6%) | (21,100) | (2,000) | (66,800) | | | 688,400 |
| Community Services - Rec & Culture | 1,371,126 | 1,107,900 | 1,385,400 | 277,500 | 25.0% | 73,620 | (7,000) | 239,980 | | (29,100) | 1,385,400 |
| Development Services | 19,759 | 945,500 | 1,002,100 | 56,600 | 6.0% | 50,580 | 1,000 | 2,900 | (980) | 3,100 | 1,002,100 |
| Library | 692,300 | 692,300 | 709,800 | 17,500 | 2.5% | 17,500 | | | | | 709,800 |
| Total Organization | 12,789,636 | 14,698,600 | 15,869,400 | 1,170,800 | 8.0% | 321,190 | 110,600 | | (25,900) | 764,910 | 15,869,400 |

| | |
|--------------------------------------|-------------------|
| PIL's and Supplementary | (265,000) |
| Total to be raised from Taxes | 15,604,400 |

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
BY CATEGORY

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|------------------|---------------------------|
| Payroll | 9,452,000 | 10,074,900 | 622,900 | 6.59% | 352,000 | | | | 270,900 | 10,074,900 |
| Administrative Expenditures | 814,200 | 994,500 | 180,300 | 22.14% | 3,030 | 37,600 | 3,020 | | 136,650 | 994,500 |
| Professional Services | 274,200 | 334,300 | 60,100 | 21.92% | 4,020 | 3,300 | (520) | | 53,300 | 334,300 |
| Building Maintenance | 351,900 | 326,200 | (25,700) | (7.30%) | (900) | (4,500) | | | (20,300) | 326,200 |
| Materials | 21,500 | 21,500 | | | | | | | | 21,500 |
| Contracted Services | 180,800 | 178,800 | (2,000) | (1.11%) | (22,000) | | | 20,000 | | 178,800 |
| Vehicles & Equipment | 1,114,300 | 1,118,200 | 3,900 | 0.35% | (8,580) | 500 | 16,980 | | (5,000) | 1,118,200 |
| Information Technology | 351,300 | 454,800 | 103,500 | 29.46% | 3,130 | 75,550 | (60) | 2,880 | 22,000 | 454,800 |
| Repairs & Maintenance | 1,866,800 | 1,921,700 | 54,900 | 2.94% | 62,620 | 5,300 | (17,020) | | 4,000 | 1,921,700 |
| Insurance | 316,100 | 341,400 | 25,300 | 8.00% | 25,300 | | | | | 341,400 |
| Utilities | 703,000 | 702,000 | (1,000) | (0.14%) | (1,000) | | | | | 702,000 |
| Committees | 15,400 | 17,400 | 2,000 | 12.99% | 1,500 | 500 | | | | 17,400 |
| Rent / Debentures | 198,400 | 198,200 | (200) | (0.10%) | (200) | | | | | 198,200 |
| Grants | 764,900 | 832,400 | 67,500 | 8.82% | 17,500 | | | | 50,000 | 832,400 |
| Other Expenditures | 123,900 | 116,000 | (7,900) | (6.38%) | (8,900) | 1,000 | | | | 116,000 |
| Transfers to / from Reserves | 3,719,300 | 4,298,400 | 579,100 | 15.57% | (15,000) | | | 6,200 | 587,900 | 4,298,400 |
| Total Expenditures (Less Payroll) | 10,816,000 | 11,855,800 | 1,039,800 | 9.61% | 60,520 | 119,250 | 2,400 | 29,080 | 828,550 | 11,855,800 |
| Total Expenditures | 20,268,000 | 21,930,700 | 1,662,700 | 8.20% | 412,520 | 119,250 | 2,400 | 29,080 | 1,099,450 | 21,930,700 |
| Revenues | (3,296,000) | (3,463,000) | (167,000) | 5.07% | (43,370) | (8,650) | (2,400) | (54,980) | (57,600) | (3,463,000) |
| Grants | (1,479,000) | (1,486,000) | (7,000) | 0.47% | 20,440 | | | | (27,440) | (1,486,000) |
| User Fees | (716,200) | (710,800) | 5,400 | (0.75%) | 5,400 | | | | | (710,800) |
| Transfers from Reserve | (78,200) | (401,500) | (323,300) | 413.43% | (73,800) | | | | (249,500) | (401,500) |
| Total Revenues | (5,569,400) | (6,061,300) | (491,900) | 8.83% | (91,330) | (8,650) | (2,400) | (54,980) | (334,540) | (6,061,300) |
| Grand Total | 14,698,600 | 15,869,400 | 1,170,800 | 7.97% | 321,190 | 110,600 | | (25,900) | 764,910 | 15,869,400 |

PIL's and Supplementary (265,000)
Total to be raised from Taxes 15,604,400

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
MAYOR & COUNCIL**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 311,914 | 327,100 | 336,600 | 9,500 |
| Revenues / Recoveries | (15,690) | - | - | - |
| Net Operating Budget | 296,224 | 327,100 | 336,600 | 9,500 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|-------|-------|
| Salary / wage rate increase | 4,100 | |
| Statutory payroll costs / benefit premiums | 5,700 | |
| | 9,800 | 9,800 |

Other Expenditures / Revenues

| | | |
|--|----------|-------|
| Decrease in Internal Allocation for Insurance | (300) | |
| One time increase for new computers for new council (if needed) | 14,000 | |
| One time transfer from Municipal Projects Reserve to cover cost of new computers | (14,000) | |
| One time increase for new phones | 2,100 | |
| One Time decrease in Conferences & Seminars since many are virtual | (2,100) | |
| | (300) | (300) |

| | |
|--|--------------|
| Net Increase in Mayor & Council 2022 Operating Budget | 9,500 |
|--|--------------|

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - MAYOR AND COUNCIL

| 1 Department Submission | 2021 Estimated Actuals | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Payroll | 286,228 | 294,200 | 304,000 | 9,800 | 3.33% | 9,800 | | | | | 304,000 |
| Administrative Expenditures | 23,389 | 26,700 | 24,600 | (2,100) | (7.87%) | (2,100) | | | | | 24,600 |
| Professional Services | 24 | 3,000 | 3,000 | | | | | | | | 3,000 |
| Information Technology | 1,675 | 1,900 | 18,000 | 16,100 | 847.37% | | 2,100 | | | 14,000 | 18,000 |
| Insurance | 598 | 1,300 | 1,000 | (300) | (23.08%) | (300) | | | | | 1,000 |
| Total Expenditures (Less Payroll) | 25,686 | 32,900 | 46,600 | 13,700 | 41.64% | (2,400) | 2,100 | | | 14,000 | 46,600 |
| Total Expenditures | 311,914 | 327,100 | 350,600 | 23,500 | 7.18% | 7,400 | 2,100 | | | 14,000 | 350,600 |
| Revenues | (15,690) | | | | | | | | | | |
| Transfers from Reserve | | | (14,000) | (14,000) | | | | | | (14,000) | (14,000) |
| Total Revenues | (15,690) | | (14,000) | (14,000) | | | | | | (14,000) | (14,000) |
| Grand Total | 296,224 | 327,100 | 336,600 | 9,500 | 2.90% | 7,400 | 2,100 | | | | 336,600 |

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
OFFICE OF THE CAO & HUMAN RESOURCES**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 513,902 | 643,400 | 718,900 | 75,500 |
| Revenues / Recoveries | | | (4,200) | (4,200) |
| Net Operating Budget | 513,902 | 643,400 | 714,700 | 71,300 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|---------------|--------|
| Salary / wage rate increase | 4,800 | |
| Progressions | 9,900 | |
| New Admin Assistant - half year | 26,600 | |
| New Summer Student HR | 10,000 | |
| Statutory payroll costs / benefit premiums | 10,300 | |
| | <u>61,600</u> | 61,600 |

Budget Neutral Expenditures / Revenues

| | | |
|---|--------------|-------|
| Transfer membership to Development Services | (400) | (400) |
| | <u>(400)</u> | |

Other Expenditures / Revenues

| | | |
|--|---------------|--------|
| Increase in contributions to Major Facilities for Growth | 6,200 | |
| Increase in Conference and Seminars | 3,600 | |
| Increase in Memberships | 350 | |
| Increase in Training | 4,150 | |
| New Canada Summer Grant Revenue for Student | (4,200) | |
| | <u>10,100</u> | 10,100 |

| | | |
|---|----------------------|--|
| Net Increase in Office of the CAO & HR 2022 Operating Budget | <u>71,300</u> | |
|---|----------------------|--|

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES

| 1 Department Submission | 2021 Estimated Actuals | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll | 417,521 | 430,700 | 492,300 | 61,600 | 14.30% | 15,600 | | | | 46,000 | 492,300 |
| Administrative Expenditures | 78,837 | 45,200 | 53,900 | 8,700 | 19.25% | 1,350 | | 600 | | 6,750 | 53,900 |
| Professional Services | 13,544 | 69,000 | 68,000 | (1,000) | (1.45%) | | | (1,000) | | | 68,000 |
| Grants | 4,000 | 4,000 | 4,000 | | | | | | | | 4,000 |
| Transfers to / from Reserves | | 94,500 | 100,700 | 6,200 | 6.56% | | | | 6,200 | | 100,700 |
| Total Expenditures (Less Payroll) | 96,381 | 212,700 | 226,600 | 13,900 | 6.54% | 1,350 | | (400) | 6,200 | 6,750 | 226,600 |
| Total Expenditures | 513,902 | 643,400 | 718,900 | 75,500 | 11.73% | 16,950 | | (400) | 6,200 | 52,750 | 718,900 |
| Grants | | | (4,200) | (4,200) | | | | | | (4,200) | (4,200) |
| Total Revenues | | | (4,200) | (4,200) | | | | | | (4,200) | (4,200) |
| Grand Total | 513,902 | 643,400 | 714,700 | 71,300 | 11.08% | 16,950 | | (400) | 6,200 | 48,550 | 714,700 |

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
CORPORATE SERVICES**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 1,382,337 | 1,404,900 | 1,728,500 | 323,600 |
| Revenues / Recoveries | (1,350,845) | (481,700) | (723,100) | (241,400) |
| Net Operating Budget | 31,492 | 923,200 | 1,005,400 | 82,200 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|---------|--|
| Salary / wage rate increase | 6,400 | |
| Progressions | 7,200 | |
| Annualized 2021 position | 103,700 | |
| New IT Tech - half year | 52,200 | |
| New Summer Student 2 | 20,000 | |
| Statutory payroll costs / benefit premiums | 6,500 | |
| | 196,000 | |

Budget Neutral Expenditures / Revenues

| | | |
|---|-----------|--|
| Transfer staff to Community Services | (132,200) | |
| Transfer of expenses to Communications | (19,400) | |
| Transfer of AMO from Finance | 800 | |
| Transfer of Student to Community Services | (9,800) | |
| Transfer of expenses to Building Admin | (7,000) | |
| | (167,600) | |

Committee Budgets

| | | |
|--|-------|--|
| Increase in Tourism Committee Budget | 1,500 | |
| Increase in Environmental Committee Budget | 500 | |
| | 2,000 | |

Information Technology

| | | |
|-------------------------------|--------|--|
| Increase in IT Training | 1,500 | |
| Increase in Computer Supplies | 950 | |
| Increase in Software Licences | 74,100 | |
| | 76,550 | |

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
CORPORATE SERVICES**

Other Expenditures / Revenues

| | | |
|--|-----------|---------------|
| New Accessibility Initiatives | 8,000 | |
| Increase in conferences and seminars expense | 1,600 | |
| Decrease in election expense | (17,500) | |
| Increase to Licences | 2,400 | |
| Increase to Telecommunications | 5,300 | |
| Increase to consulting fees | 50,000 | |
| Increase to Donations for hospital | 50,000 | |
| Contribution from Contingency to cover the cost of eScribe | (16,500) | |
| Increase to OMPF grant | (1,900) | |
| Increase to Municipal Projects reserve to cover consulting and hospital donation | (100,000) | |
| Increase in internal cost allocation for insurance | 4,000 | |
| Increase to Canada Summer Jobs Grant | (6,400) | |
| Misc. expenses and revenues | (3,750) | |
| | | (24,750) |
| Net Increase in Corporate Services 2022 Operating Budget | | 82,200 |

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - CORPORATE SERVICES

| 1 Department Submission | 2021 Estimated Actuals | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|------------------|---------------------------|
| Payroll | 606,654 | 679,100 | 733,100 | 54,000 | 7.95% | 45,500 | | (142,000) | | 150,500 | 733,100 |
| Administrative Expenditures | 248,173 | 53,800 | 178,900 | 125,100 | 232.53% | (20) | 1,500 | 1,120 | | 122,500 | 178,900 |
| Professional Services | 33,613 | 34,700 | 66,000 | 31,300 | 90.20% | | | (18,700) | | 50,000 | 66,000 |
| Building Maintenance | 1,481 | 1,600 | 1,600 | 17,000 | | 20 | | 16,980 | | | 1,600 |
| Vehicles & Equipment | | | 283,200 | 79,300 | 38.89% | 1,030 | 74,450 | (60) | 2,880 | 1,000 | 283,200 |
| Information Technology | 227,406 | 203,900 | 5,300 | (24,000) | (81.91%) | 20 | | (24,020) | | | 5,300 |
| Repairs & Maintenance | 29,999 | 29,300 | 105,200 | 4,000 | 3.95% | 4,000 | | | | | 105,200 |
| Insurance | 88,909 | 101,200 | | | | | | | | | |
| Utilities | | | | | | | | | | | |
| Committees | 5,317 | 15,400 | 17,400 | 2,000 | 12.99% | 1,500 | 500 | | | | 17,400 |
| Rent / Debentures | 60,344 | 56,400 | 56,300 | (100) | (0.18%) | (100) | | | | | 56,300 |
| Grants | 45,500 | 45,500 | 95,500 | 50,000 | 109.89% | | | | | 50,000 | 95,500 |
| Other Expenditures | | | | | | | | | | | |
| Transfers to / from Reserves | 34,941 | 184,000 | 169,000 | (15,000) | (8.15%) | (15,000) | | | | | 169,000 |
| Total Expenditures (Less Payroll) | 775,683 | 725,800 | 995,400 | 269,600 | 37.15% | (8,550) | 76,450 | (24,680) | 2,880 | 223,500 | 995,400 |
| Total Expenditures | 1,382,337 | 1,404,900 | 1,728,500 | 323,600 | 23.03% | 36,950 | 76,450 | (166,680) | 2,880 | 374,000 | 1,728,500 |
| Revenues | (813,616) | (21,400) | (23,000) | (1,600) | 7.48% | (700) | | (900) | | | (23,000) |
| Grants | (537,229) | (460,300) | (468,600) | (8,300) | 1.80% | (1,860) | | | | (6,440) | (468,600) |
| Transfers from Reserve | | | (231,500) | (231,500) | | | | | | (231,500) | (231,500) |
| Total Revenues | (1,350,845) | (481,700) | (723,100) | (241,400) | 50.11% | (2,560) | 76,450 | (900) | 2,880 | (237,940) | (723,100) |
| Grand Total | 31,492 | 923,200 | 1,005,400 | 82,200 | 8.90% | 34,390 | 76,450 | (167,580) | 2,880 | 136,060 | 1,005,400 |

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - CORPORATE SERVICES

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------|---------------------|----------------------------|-----------------|------------------------|----------------------|--------------------------|-----------------------|------------------|---------------------|
| Corporate Services | | | | | | | | | | |
| CORPORATE SERVICES | | | | | | | | | | |
| Payroll | 679,100 | 733,100 | 54,000 | 7.95% | 45,500 | | (142,000) | | 150,500 | 733,100 |
| Administrative Expenditures | 53,800 | 176,500 | 122,700 | 228.07% | (20) | | 220 | | 122,500 | 176,500 |
| Professional Services | 34,700 | 66,000 | 31,300 | 90.20% | | | (18,700) | | 50,000 | 66,000 |
| Building Maintenance | 1,600 | 1,600 | | | | | | | | 1,600 |
| Vehicles & Equipment | 17,000 | 17,000 | | | 20 | | 16,980 | | | 17,000 |
| Information Technology | 203,900 | 40,800 | (163,100) | (79.99%) | (1,970) | 2,400 | (167,410) | 2,880 | 1,000 | 40,800 |
| Repairs & Maintenance | 29,300 | 5,300 | (24,000) | (81.91%) | 20 | | (24,020) | | | 5,300 |
| Insurance | 101,200 | 105,200 | 4,000 | 3.95% | 4,000 | | | | | 105,200 |
| Utilities | | | | | | | | | | |
| Committees | 15,400 | | (15,400) | | | | (15,400) | | | |
| Rent / Debentures | 56,400 | 56,300 | (100) | (0.18%) | (100) | | | | | 56,300 |
| Grants | 45,500 | 87,500 | 42,000 | 92.31% | | | (8,000) | | 50,000 | 87,500 |
| Other Expenditures | | | | | | | | | | |
| Transfers to / from Reserves | 184,000 | 169,000 | (15,000) | (8.15%) | (15,000) | | | | | 169,000 |
| Total Expenditures (Less Payroll) | 725,800 | 725,200 | (600) | (0.08%) | (13,050) | 2,400 | (216,330) | 2,880 | 223,500 | 725,200 |
| Total Expenditures | 1,404,900 | 1,458,300 | 53,400 | 3.80% | 32,450 | 2,400 | (358,330) | 2,880 | 374,000 | 1,458,300 |
| Revenues | (21,400) | (23,000) | (1,600) | 7.48% | (700) | | (900) | | | (23,000) |
| Grants | (460,300) | (468,600) | (8,300) | 1.80% | (1,860) | | | | (6,440) | (468,600) |
| Transfers from Reserve | | (231,500) | (231,500) | | | | | | (231,500) | (231,500) |
| Total Revenues | (481,700) | (723,100) | (241,400) | 50.11% | (2,560) | | (900) | | (237,940) | (723,100) |
| Total | 923,200 | 735,200 | (188,000) | (20.36%) | 29,890 | 2,400 | (359,230) | 2,880 | 136,060 | 735,200 |
| CORP SERVICES - IT | | | | | | | | | | |
| Administrative Expenditures | | 2,400 | 2,400 | | | | | | 900 | 2,400 |
| Information Technology | | 242,400 | 242,400 | | | | | | 167,350 | 242,400 |
| Total Expenditures (Less Payroll) | | 244,800 | 244,800 | | | | | | 168,250 | 244,800 |
| Total Expenditures | | 244,800 | 244,800 | | | | | | 168,250 | 244,800 |
| Total Revenues | | | | | | | | | | |
| Total | | 244,800 | 244,800 | | 3,000 | 73,550 | 168,250 | | | 244,800 |
| CORP SERVICES - COMMITTEES | | | | | | | | | | |
| Committees | | 17,400 | 17,400 | | 1,500 | 500 | 15,400 | | | 17,400 |
| Grants | | 8,000 | 8,000 | | | | 8,000 | | | 8,000 |
| Total Expenditures (Less Payroll) | | 25,400 | 25,400 | | 1,500 | 500 | 23,400 | | | 25,400 |
| Total Expenditures | | 25,400 | 25,400 | | 1,500 | 500 | 23,400 | | | 25,400 |
| Total Revenues | | | | | | | | | | |
| Total | | 25,400 | 25,400 | | 1,500 | 500 | 23,400 | | | 25,400 |
| Total Corporate Services | 923,200 | 1,005,400 | 82,200 | 8.90% | 34,390 | 76,450 | (167,580) | 2,880 | 136,060 | 1,005,400 |
| Total Corporate Services | 923,200 | 1,005,400 | 82,200 | 8.90% | 34,390 | 76,450 | (167,580) | 2,880 | 136,060 | 1,005,400 |

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
FINANCE**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 3,541,422 | 2,125,300 | 2,164,100 | 38,800 |
| Revenues / Recoveries | (2,461,856) | (1,771,200) | (1,798,000) | (26,800) |
| Net Operating Budget | 1,079,566 | 354,100 | 366,100 | 12,000 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|---------------|--------|
| Salary / wage rate increase | 17,500 | |
| Progression | 11,600 | |
| Removal of summer student | (6,700) | |
| Statutory payroll costs / benefit premiums | 9,300 | |
| | <u>31,700</u> | 31,700 |

Budget Neutral Expenditures / Revenues

| | | |
|----------------------------------|-------|-------|
| Transfer of AMO to Corp Services | (800) | (800) |
|----------------------------------|-------|-------|

Other Expenditures / Revenues

| | | |
|---|-----------------|----------|
| Increase in consulting fees | 8,100 | |
| Increase in Training | 1,000 | |
| Increase in bank and investment interest income | (20,000) | |
| Increase in tax arrears notice revenue | (7,600) | |
| Increase in mortgage holder notice revenue | (1,300) | |
| Decrease of bank and service charges based on prior years actuals | (3,000) | |
| Decrease in Canada Summer Jobs Grant | 3,100 | |
| Misc. expenditures and revenues | 800 | |
| | <u>(18,900)</u> | (18,900) |

Net Decrease in Finance 2022 Operating Budget

12,000

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - FINANCE

| 1 Department Submission | 2021 Estimated Actuals | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll | 863,201 | 913,900 | 945,600 | 31,700 | 3.47% | 31,700 | | | | | 945,600 |
| Administrative Expenditures | 477,466 | 186,400 | 185,900 | (500) | (0.27%) | (2,900) | (3,400) | (800) | | 6,600 | 185,900 |
| Professional Services | 66,298 | 65,000 | 72,600 | 7,600 | 11.69% | 1,000 | 3,300 | | | 3,300 | 72,600 |
| Transfers to / from Reserves | 2,134,457 | 960,000 | 960,000 | | | | | | | | 960,000 |
| Total Expenditures (Less Payroll) | 2,678,221 | 1,211,400 | 1,218,500 | 7,100 | 0.59% | (1,900) | (100) | (800) | | 9,900 | 1,218,500 |
| Total Expenditures | 3,541,422 | 2,125,300 | 2,164,100 | 38,800 | 1.83% | 29,800 | (100) | (800) | | 9,900 | 2,164,100 |
| Revenues | (1,808,496) | (1,768,100) | (1,798,000) | (29,900) | 1.69% | (29,750) | (150) | | | | (1,798,000) |
| Grants | (653,360) | (3,100) | | 3,100 | | 3,100 | | | | | |
| Total Revenues | (2,461,856) | (1,771,200) | (1,798,000) | (26,800) | 1.51% | (26,650) | (150) | (800) | | | (1,798,000) |
| Grand Total | 1,079,566 | 354,100 | 366,100 | 12,000 | 3.39% | 3,150 | (250) | (800) | | 9,900 | 366,100 |

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
FIRE & EMERGENCY SERVICES**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 1,788,899 | 1,925,700 | 2,009,800 | 84,100 |
| Revenues / Recoveries | (172,480) | (133,200) | (135,300) | (2,100) |
| Net Operating Budget | 1,616,419 | 1,792,500 | 1,874,500 | 82,000 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|--------|--------|
| Salary / wage rate increase | 19,200 | |
| Progression | 2,400 | |
| Statutory payroll costs / benefit premiums | 11,900 | |
| | 33,500 | 33,500 |

Part Time (PT) Wages & Statutory Payroll Costs

| | | |
|-----------------------------|--------|--------|
| Salary / wage rate increase | 25,700 | |
| Statutory payroll costs | 500 | |
| | 26,200 | 26,200 |

Other Expenditures / Revenues

| | | |
|---|---------|--------|
| Increase in Clothing | 1,500 | |
| Increase in Licenses | 5,500 | |
| Increase in supplies | 2,000 | |
| Increase in Repairs and Maintenance - General | 3,800 | |
| Increase in Burn Permits | (2,100) | |
| Increase in Insurance | 9,800 | |
| Misc. expenditures and revenues | 1,800 | |
| | 22,300 | 22,300 |

| | |
|---|---------------|
| Net Decrease in Fire & Emergency 2022 Operating Budget | 82,000 |
|---|---------------|

TOWNSHIP OF SCUGOG

2022 OPERATING BUDGET SUMMARY

DEPARTMENT - FIRE AND EMERGENCY SERVICES

| 1 Department Submission | 2021 Estimated Actuals | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll | 1,349,388 | 1,503,700 | 1,563,400 | 59,700 | 3.97% | 59,700 | | | | | 1,563,400 |
| Administrative Expenditures | 131,729 | 99,100 | 102,600 | 3,500 | 3.53% | | 2,000 | | | 1,500 | 102,600 |
| Professional Services | 701 | 1,000 | 1,500 | 500 | 50.00% | 500 | | | | | 1,500 |
| Building Maintenance | 19,431 | 19,100 | 19,600 | 500 | 2.62% | 500 | | | | | 19,600 |
| Contracted Services | 1,690 | 1,900 | 1,900 | | | | | | | | 1,900 |
| Vehicles & Equipment | 122,379 | 125,000 | 125,800 | 800 | 0.64% | 800 | | | | | 125,800 |
| Information Technology | 61,667 | 61,600 | 67,100 | 5,500 | 8.93% | 500 | | | | 5,000 | 67,100 |
| Repairs & Maintenance | 64,264 | 76,200 | 80,000 | 3,800 | 4.99% | 4,500 | (700) | | | | 80,000 |
| Insurance | 16,211 | 13,000 | 22,800 | 9,800 | 75.38% | 9,800 | | | | | 22,800 |
| Utilities | 21,439 | 25,100 | 25,100 | | | | | | | | 25,100 |
| Total Expenditures (Less Payroll) | 439,511 | 422,000 | 446,400 | 24,400 | 5.78% | 16,600 | 1,300 | | | 6,500 | 446,400 |
| Total Expenditures | 1,788,899 | 1,925,700 | 2,009,800 | 84,100 | 4.37% | 76,300 | 1,300 | | | 6,500 | 2,009,800 |
| Revenues | (124,276) | (118,000) | (120,100) | (2,100) | 1.78% | (2,100) | | | | | (120,100) |
| Grants | (48,204) | (15,200) | (15,200) | | | | | | | | (15,200) |
| Total Revenues | (172,480) | (133,200) | (135,300) | (2,100) | 1.58% | (2,100) | | | | | (135,300) |
| Grand Total | 1,616,419 | 1,792,500 | 1,874,500 | 82,000 | 4.57% | 74,200 | 1,300 | | | 6,500 | 1,874,500 |

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - FIRE AND EMERGENCY SERVICES

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Fire & Emergency Services | | | | | | | | | | |
| FIRE DEPARTMENT | | | | | | | | | | |
| Payroll | 884,300 | 917,800 | 33,500 | 3.79% | 33,500 | | | | | 917,800 |
| Administrative Expenditures | 99,100 | 102,600 | 3,500 | 3.53% | | 2,000 | | | 1,500 | 102,600 |
| Professional Services | 1,000 | 1,500 | 500 | 50.00% | 500 | | | | | 1,500 |
| Building Maintenance | 19,100 | 19,600 | 500 | 2.62% | 500 | | | | | 19,600 |
| Contracted Services | 1,900 | 1,900 | | | | | | | | 1,900 |
| Vehicles & Equipment | 125,000 | 125,800 | 800 | 0.64% | 800 | | | | | 125,800 |
| Information Technology | 61,600 | 67,100 | 5,500 | 8.93% | 500 | | | 5,000 | | 67,100 |
| Repairs & Maintenance | 76,200 | 80,000 | 3,800 | 4.99% | 4,500 | (700) | | | | 80,000 |
| Insurance | 13,000 | 22,800 | 9,800 | 75.38% | 9,800 | | | | | 22,800 |
| Utilities | 25,100 | 25,100 | | | | | | | | 25,100 |
| Total Expenditures (Less Payroll) | 422,000 | 446,400 | 24,400 | 5.78% | 16,600 | 1,300 | | | 6,500 | 446,400 |
| Total Expenditures | 1,306,300 | 1,364,200 | 57,900 | 4.43% | 50,100 | 1,300 | | | 6,500 | 1,364,200 |
| Revenues | (118,000) | (120,100) | (2,100) | 1.78% | (2,100) | | | | | (120,100) |
| Grants | (15,200) | (15,200) | | | | | | | | (15,200) |
| Total Revenues | (133,200) | (135,300) | (2,100) | 1.58% | (2,100) | | | | | (135,300) |
| Total | 1,173,100 | 1,228,900 | 55,800 | 4.76% | 48,000 | 1,300 | | | 6,500 | 1,228,900 |
| FIRE DEPARTMENT VOLUNTEER | | | | | | | | | | |
| Payroll | 619,400 | 645,600 | 26,200 | 4.23% | 26,200 | | | | | 645,600 |
| Total Expenditures (Less Payroll) | | | | | | | | | | |
| Total Expenditures | 619,400 | 645,600 | 26,200 | 4.23% | 26,200 | | | | | 645,600 |
| Total Revenues | | | | | | | | | | |
| Total | 619,400 | 645,600 | 26,200 | 4.23% | 26,200 | | | | | 645,600 |
| Total Fire & Emergency Services | 1,792,500 | 1,874,500 | 82,000 | 4.57% | 74,200 | 1,300 | | | 6,500 | 1,874,500 |
| Total Fire & Emergency Services | 1,792,500 | 1,874,500 | 82,000 | 4.57% | 74,200 | 1,300 | | | 6,500 | 1,874,500 |

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|-------------------------------|------------------------------|------------------|------------------|--------------------------|
| Operating Expenditures | 7,526,087 | 8,080,400 | 8,821,000 | 740,600 |
| Revenues / Recoveries | (1,033,011) | (946,100) | (1,034,600) | (88,500) |
| Net Operating Budget | 6,493,076 | 7,134,300 | 7,786,400 | 652,100 |

Budget Summary

Full Time Wages & Benefits

| | | |
|---|---------|--|
| Salary / wage rate increase | 38,800 | |
| New Capital Project Manager - half year salary and benefits | 57,600 | |
| Statutory payroll costs / benefit premiums | 28,200 | |
| | 124,600 | |

Budget Neutral

| | | |
|---|---------|--|
| Budget neutral transfer of Summer Student to Community Services | (9,800) | |
| Budget neutral transfer of Canada Day Special Event to Community Services | (2,000) | |
| Budget neutral transfer of Site Alteration Fees to Development Services | 4,500 | |
| | (7,300) | |

Other Expenditures / Revenues

Capital Transfers

| | | |
|---|---------|--|
| 3% Roads Levy Reserve | 440,965 | |
| 0.5% levy directed to Building and Facilities Reserve | 73,470 | |
| 0.5% levy directed to Vehicle & Equipment Reserve | 73,465 | |
| | 587,900 | |

Roads and Related Expenditure Increases / (Decreases)

| | |
|---|----------|
| Increase in clothing for cancelling Cintas - one time | 5,000 |
| Increase in Licences | 1,000 |
| Increase in Telecommunications - NexGen Durham Region Radio system | 1,500 |
| Increase in Ontario One Call Expenses for development and utility works | 20,000 |
| Decrease in internal cost allocation for Insurance | (3,100) |
| Decrease in contracted snowplowing as work is being done in house | (8,000) |
| Increase in Repairs & Maint - Sweeping as rates have increased | 7,200 |
| Decrease in Repairs & Maint - Dust Layer based on prior actuals | (9,500) |
| Increase in Repairs & Maint - Brushing based on volume of tree requests | 38,400 |
| Increase in Repairs & Maint - Ditching due to new regulations | 12,000 |
| Increase Safety Devices - Bridges/Culverts based on identified need | 30,000 |
| Decrease in Repairs & Maint - Bridges/Culverts (some moved to capital) | (50,000) |
| Increase in Repairs & Maint - Line Painting based on identified need | 30,000 |
| Decrease in Repairs & Maint - Fleet based on prior actuals | (25,000) |
| Increase in Repairs & Maint - Street lights based on prior actuals | 10,000 |
| Decrease Tree Program due to funding source change | (10,000) |
| Increase in Repairs & Maint - Slurry Seal to address preventative maintenance needs | 25,000 |
| Decrease in Utilities costs at depots based on prior actuals | (1,600) |

72,900

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

Revenues / Grants

| | | |
|--|-----------------|-----------|
| Increase in culvert revenue to cover costs | (17,900) | |
| Increase number of permits for road occupancy fees | (31,000) | |
| Increase number of site alterations | (13,000) | |
| Increase in OMPF grant | (3,300) | |
| Increase in Canada Summer Jobs grant | (3,200) | |
| New cost recovery from capital projects to cover new manager | <u>(57,600)</u> | (126,000) |
| | | (53,100) |

Net Increase in Community Service - Public Works 2022 Operating Budget **652,100**

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES

| 1 Department Submission | 2021 Estimated Actuals | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Payroll | 2,267,342 | 2,409,500 | 2,524,400 | 114,900 | 4.77% | 67,100 | | (9,800) | | 57,600 | 2,524,400 |
| Administrative Expenditures | 73,484 | 61,200 | 96,200 | 35,000 | 57.19% | | 35,000 | | | | 96,200 |
| Professional Services | 26,718 | 17,000 | 17,000 | | | | | | | | 17,000 |
| Building Maintenance | 672 | 600 | 600 | | | | | | | | 600 |
| Contracted Services | 55,866 | 69,000 | 71,000 | 2,000 | 2.90% | (18,000) | | | 20,000 | | 71,000 |
| Vehicles & Equipment | 700,783 | 835,000 | 810,000 | (25,000) | (2.99%) | (25,000) | | | | | 810,000 |
| Information Technology | 75,653 | 61,500 | 64,000 | 2,500 | 4.07% | 1,500 | (1,000) | | | 2,000 | 64,000 |
| Repairs & Maintenance | 1,541,783 | 1,693,800 | 1,756,900 | 63,100 | 3.73% | 58,100 | 5,000 | | | | 1,756,900 |
| Insurance | 90,736 | 111,000 | 107,900 | (3,100) | (2.79%) | (3,100) | | | | | 107,900 |
| Utilities | 98,747 | 197,300 | 195,700 | (1,600) | (0.81%) | (1,600) | | | | | 195,700 |
| Rent / Debentures | 141,789 | 142,000 | 141,900 | (100) | (0.07%) | (100) | | | | | 141,900 |
| Other Expenditures | 21,714 | 51,700 | 16,700 | (35,000) | (67.70%) | | | (35,000) | | | 16,700 |
| Transfers to / from Reserves | 2,430,800 | 2,430,800 | 3,018,700 | 587,900 | 24.19% | | | | | 587,900 | 3,018,700 |
| Total Expenditures (Less Payroll) | 5,258,745 | 5,670,900 | 6,296,600 | 625,700 | 11.03% | 11,800 | 39,000 | (35,000) | 20,000 | 589,900 | 6,296,600 |
| Total Expenditures | 7,526,087 | 8,080,400 | 8,821,000 | 740,600 | 9.17% | 78,900 | 39,000 | (44,800) | 20,000 | 647,500 | 8,821,000 |
| Revenues | (183,710) | (103,600) | (200,600) | (97,000) | 93.63% | (7,900) | | | (54,000) | (57,600) | (200,600) |
| Grants | (849,301) | (842,500) | (834,000) | 8,500 | (1.01%) | (6,500) | | | | | (834,000) |
| Total Revenues | (1,033,011) | (946,100) | (1,034,600) | (88,500) | 9.35% | (14,400) | 39,000 | 37,500 | (54,000) | (57,600) | (1,034,600) |
| Grand Total | 6,493,076 | 7,134,300 | 7,786,400 | 652,100 | 9.14% | 64,500 | 39,000 | (7,300) | (34,000) | 589,900 | 7,786,400 |

TOWNSHIP OF SCUGOG

2022 OPERATING BUDGET SUMMARY

DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Public Works | | | | | | | | | | |
| CROSSING GUARDS | | | | | | | | | | |
| Payroll | 119,900 | 123,500 | 3,600 | 3.00% | 3,600 | | | | | 123,500 |
| Administrative Expenditures | 1,300 | 1,300 | | | | | | | | 1,300 |
| Total Expenditures (Less Payroll) | 1,300 | 1,300 | | | | | | | | 1,300 |
| Total Expenditures | 121,200 | 124,800 | 3,600 | 2.97% | 3,600 | | | | | 124,800 |
| Total Revenues | | | | | | | | | | |
| Total | 121,200 | 124,800 | 3,600 | 2.97% | 3,600 | | | | | 124,800 |
| PLOWING | | | | | | | | | | |
| Payroll | 266,300 | 270,600 | 4,300 | 1.61% | 6,100 | (1,800) | | | | 270,600 |
| Contracted Services | 24,000 | 16,000 | (8,000) | (33.33%) | (8,000) | | | | | 16,000 |
| Repairs & Maintenance | 6,200 | 6,200 | | | | | | | | 6,200 |
| Total Expenditures (Less Payroll) | 30,200 | 22,200 | (8,000) | (26.49%) | (8,000) | | | | | 22,200 |
| Total Expenditures | 296,500 | 292,800 | (3,700) | (1.25%) | (1,900) | | | | | 292,800 |
| Total Revenues | | | | | | | | | | |
| Total | 296,500 | 292,800 | (3,700) | (1.25%) | (1,900) | | | | | 292,800 |
| SANDING / SALTING | | | | | | | | | | |
| Repairs & Maintenance | 395,400 | 395,400 | | | | | | | | 395,400 |
| Total Expenditures (Less Payroll) | 395,400 | 395,400 | | | | | | | | 395,400 |
| Total Expenditures | 395,400 | 395,400 | | | | | | | | 395,400 |
| Total Revenues | | | | | | | | | | |
| Total | 395,400 | 395,400 | | | | | | | | 395,400 |
| CULVERT THAWING | | | | | | | | | | |
| Payroll | 14,100 | 14,400 | 300 | 2.13% | 400 | (100) | | | | 14,400 |
| Repairs & Maintenance | 2,000 | 2,000 | | | | | | | | 2,000 |
| Total Expenditures (Less Payroll) | 2,000 | 2,000 | | | | | | | | 2,000 |
| Total Expenditures | 16,100 | 16,400 | 300 | 1.86% | 400 | | | | | 16,400 |
| Total Revenues | | | | | | | | | | |
| Total | 16,100 | 16,400 | 300 | 1.86% | 400 | | | | | 16,400 |
| PATCHING | | | | | | | | | | |
| Payroll | 148,000 | 150,900 | 2,900 | 1.96% | 3,300 | (400) | | | | 150,900 |
| Vehicles & Equipment | 60,000 | 60,000 | | | | | | | | 60,000 |
| Repairs & Maintenance | 120,800 | 120,800 | | | | | | | | 120,800 |
| Total Expenditures (Less Payroll) | 180,800 | 180,800 | | | | | | | | 180,800 |
| Total Expenditures | 328,800 | 331,700 | 2,900 | 0.88% | 3,300 | | | | | 331,700 |

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------|---------------------|----------------------------|---------------|------------------------|----------------------|--------------------------|-----------------------|-------------|---------------------|
| Total Expenditures (Less Payroll) | 15,500 | 15,500 | | | | | | | | 15,500 |
| Total Expenditures | 29,600 | 29,900 | 300 | 1.01% | 400 | | (100) | | | 29,900 |
| Total Revenues | | | | | | | | | | |
| Total | 29,600 | 29,900 | 300 | 1.01% | 400 | | (100) | | | 29,900 |
| STREAM AND CREEK | | | | | | | | | | |
| Repairs & Maintenance | 3,800 | 3,800 | | | | | | | | 3,800 |
| Total Expenditures (Less Payroll) | 3,800 | 3,800 | | | | | | | | 3,800 |
| Total Expenditures | 3,800 | 3,800 | | | | | | | | 3,800 |
| Total Revenues | | | | | | | | | | |
| Total | 3,800 | 3,800 | | | | | | | | 3,800 |
| BRUSHING | | | | | | | | | | |
| Payroll | 28,300 | 28,800 | 500 | 1.77% | 700 | | (200) | | | 28,800 |
| Repairs & Maintenance | 105,900 | 144,300 | 38,400 | 36.26% | 38,400 | | | | | 144,300 |
| Total Expenditures (Less Payroll) | 105,900 | 144,300 | 38,400 | 36.26% | 38,400 | | | | | 144,300 |
| Total Expenditures | 134,200 | 173,100 | 38,900 | 28.99% | 39,100 | | (200) | | | 173,100 |
| Total Revenues | | | | | | | | | | |
| Total | 134,200 | 173,100 | 38,900 | 28.99% | 39,100 | | (200) | | | 173,100 |
| WINTER CONTROL - STANDBY | | | | | | | | | | |
| Payroll | 114,400 | 116,500 | 2,100 | 1.84% | 2,600 | | (500) | | | 116,500 |
| Total Expenditures (Less Payroll) | 114,400 | 116,500 | 2,100 | 1.84% | 2,600 | | (500) | | | 116,500 |
| Total Expenditures | 114,400 | 116,500 | 2,100 | 1.84% | 2,600 | | (500) | | | 116,500 |
| Total Revenues | | | | | | | | | | |
| Total | 114,400 | 116,500 | 2,100 | 1.84% | 2,600 | | (500) | | | 116,500 |
| DITCHING | | | | | | | | | | |
| Payroll | 139,700 | 142,200 | 2,500 | 1.79% | 3,500 | | (1,000) | | | 142,200 |
| Repairs & Maintenance | 48,500 | 60,500 | 12,000 | 24.74% | 12,000 | | | | | 60,500 |
| Total Expenditures (Less Payroll) | 48,500 | 60,500 | 12,000 | 24.74% | 12,000 | | | | | 60,500 |
| Total Expenditures | 188,200 | 202,700 | 14,500 | 7.70% | 15,500 | | (1,000) | | | 202,700 |
| Total Revenues | | | | | | | | | | |
| Total | 188,200 | 202,700 | 14,500 | 7.70% | 15,500 | | (1,000) | | | 202,700 |
| LITTER PICKUP | | | | | | | | | | |
| Payroll | 14,100 | 14,400 | 300 | 2.13% | 400 | | (100) | | | 14,400 |
| Contracted Services | | | | | | | | | | |
| Repairs & Maintenance | 4,500 | 4,500 | | | | | | | | 4,500 |
| Total Expenditures (Less Payroll) | 4,500 | 4,500 | | | | | | | | 4,500 |
| Total Expenditures | 18,600 | 18,900 | 300 | 1.61% | 400 | | (100) | | | 18,900 |
| Total Revenues | | | | | | | | | | |
| Total | 18,600 | 18,900 | 300 | 1.61% | 400 | | (100) | | | 18,900 |
| CATCH BASINS | | | | | | | | | | |
| Total Revenues | | | | | | | | | | |
| Total | 18,600 | 18,900 | 300 | 1.61% | 400 | | (100) | | | 18,900 |

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------|---------------------|----------------------------|-----------------|------------------------|----------------------|--------------------------|-----------------------|----------------|---------------------|
| Payroll | | | | | | | | | | |
| Repairs & Maintenance | 97,100 | 97,100 | | | | | | | | 97,100 |
| Total Expenditures (Less Payroll) | 97,100 | 97,100 | | | | | | | | 97,100 |
| Total Expenditures | 97,100 | 97,100 | | | | | | | | 97,100 |
| Total Revenues | | | | | | | | | | |
| Total | 97,100 | 97,100 | | | | | | | | 97,100 |
| BRIDGES / CULVERTS | | | | | | | | | | |
| Payroll | | | | | | | | | | |
| Administrative Expenditures | 53,100 | 53,900 | 800 | 1.51% | 1,200 | | (400) | | | 53,900 |
| Repairs & Maintenance | 10,000 | 40,000 | 30,000 | 300.00% | | 30,000 | | | | 40,000 |
| Total Expenditures (Less Payroll) | 120,000 | 70,000 | (50,000) | (41.67%) | | (50,000) | | | | 70,000 |
| Total Expenditures | 130,000 | 110,000 | (20,000) | (15.38%) | | (20,000) | | | | 110,000 |
| Total Revenues | | | | | | | | | | |
| Total | 183,100 | 163,900 | (19,200) | (10.49%) | 1,200 | (20,000) | (400) | | | 163,900 |
| SIGNS | | | | | | | | | | |
| Payroll | | | | | | | | | | |
| Repairs & Maintenance | 56,700 | 57,600 | 900 | 1.59% | 1,300 | | (400) | | | 57,600 |
| Total Expenditures (Less Payroll) | 38,000 | 38,000 | | | | | | | | 38,000 |
| Total Expenditures | 94,700 | 95,600 | 900 | 0.95% | 1,300 | | (400) | | | 95,600 |
| Total Revenues | | | | | | | | | | |
| Total | 94,700 | 95,600 | 900 | 0.95% | 1,300 | | (400) | | | 95,600 |
| SIDEWALKS | | | | | | | | | | |
| Payroll | | | | | | | | | | |
| Repairs & Maintenance | 35,000 | 35,000 | | | | | | | | 35,000 |
| Total Expenditures (Less Payroll) | 35,000 | 35,000 | | | | | | | | 35,000 |
| Total Expenditures | | | | | | | | | | |
| Total Revenues | | | | | | | | | | |
| Total | 35,000 | 35,000 | | | | | | | | 35,000 |
| PW ADMIN | | | | | | | | | | |
| Payroll | | | | | | | | | | |
| Administrative Expenditures | 999,600 | 1,089,100 | 89,500 | 8.95% | 33,700 | | (1,800) | | 57,600 | 1,089,100 |
| Professional Services | 49,900 | 54,900 | 5,000 | 10.02% | | 5,000 | | | | 54,900 |
| Contracted Services | 17,000 | 17,000 | | | | | | 20,000 | | 17,000 |
| Vehicles & Equipment | 25,000 | 45,000 | 20,000 | 80.00% | | | | | | 45,000 |
| Information Technology | 250,000 | 250,000 | | | | | | | | 250,000 |
| Repairs & Maintenance | 57,000 | 59,500 | 2,500 | 4.39% | 1,500 | | | | 2,000 | 59,500 |
| Insurance | 15,000 | 15,000 | | | | | | | | 15,000 |
| Rent / Debentures | 111,000 | 107,900 | (3,100) | (2.79%) | (3,100) | | | | | 107,900 |
| Other Expenditures | 142,000 | 141,900 | (100) | (0.07%) | (100) | | | | | 141,900 |
| Transfers to / from Reserves | 51,700 | 16,700 | (35,000) | (67.70%) | | | (35,000) | | | 16,700 |
| Total Expenditures (Less Payroll) | 2,430,800 | 3,018,700 | 587,900 | 24.19% | | | | | 587,900 | 3,018,700 |
| Total Expenditures | 3,149,400 | 3,726,600 | 577,200 | 18.33% | (1,700) | 4,000 | (35,000) | 20,000 | 589,900 | 3,726,600 |

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------|---------------------|----------------------------|-----------------|------------------------|----------------------|--------------------------|-----------------------|---------------|---------------------|
| Contracted Services | | | | | | | | | | |
| Vehicles & Equipment | 175,000 | 150,000 | (25,000) | (14.29%) | (25,000) | | | | | 150,000 |
| Repairs & Maintenance | 15,000 | 15,000 | | | | | | | | 15,000 |
| Total Expenditures (Less Payroll) | 190,000 | 165,000 | (25,000) | (13.16%) | (25,000) | | | | | 165,000 |
| Total Expenditures | 190,000 | 165,000 | (25,000) | (13.16%) | (25,000) | | | | | 165,000 |
| Total Revenues | | | | | | | | | | |
| Total | 190,000 | 165,000 | (25,000) | (13.16%) | (25,000) | | | | | 165,000 |
| STREET LIGHTS | | | | | | | | | | |
| Repairs & Maintenance | 30,000 | 40,000 | 10,000 | 33.33% | 10,000 | | | | | 40,000 |
| Utilities | 170,000 | 170,000 | | | | | | | | 170,000 |
| Total Expenditures (Less Payroll) | 200,000 | 210,000 | 10,000 | 5.00% | 10,000 | | | | | 210,000 |
| Total Expenditures | 200,000 | 210,000 | 10,000 | 5.00% | 10,000 | | | | | 210,000 |
| Total Revenues | | | | | | | | | | |
| Total | 200,000 | 210,000 | 10,000 | 5.00% | 10,000 | | | | | 210,000 |
| SPECIAL EVENTS | | | | | | | | | | |
| Payroll | 14,100 | 14,100 | | | 100 | | (100) | | | 14,100 |
| Total Expenditures (Less Payroll) | 14,100 | 14,100 | | | 100 | | (100) | | | 14,100 |
| Total Expenditures | 14,100 | 14,100 | | | 100 | | (100) | | | 14,100 |
| Total Revenues | | | | | | | | | | |
| Total | 14,100 | 14,100 | | | 100 | | (100) | | | 14,100 |
| TREE REPLACEMENT | | | | | | | | | | |
| Contracted Services | 20,000 | 10,000 | (10,000) | (50.00%) | (10,000) | | | | | 10,000 |
| Total Expenditures (Less Payroll) | 20,000 | 10,000 | (10,000) | (50.00%) | (10,000) | | | | | 10,000 |
| Total Expenditures | 20,000 | 10,000 | (10,000) | (50.00%) | (10,000) | | | | | 10,000 |
| Total Revenues | | | | | | | | | | |
| Total | 20,000 | 10,000 | (10,000) | (50.00%) | (10,000) | | | | | 10,000 |
| SLURRY SEAL | | | | | | | | | | |
| Repairs & Maintenance | 175,000 | 200,000 | 25,000 | 14.29% | 25,000 | | | | 25,000 | 200,000 |
| Total Expenditures (Less Payroll) | 175,000 | 200,000 | 25,000 | 14.29% | 25,000 | | | | 25,000 | 200,000 |
| Total Expenditures | 175,000 | 200,000 | 25,000 | 14.29% | 25,000 | | | | 25,000 | 200,000 |
| Total Revenues | | | | | | | | | | |
| Total | 175,000 | 200,000 | 25,000 | 14.29% | 25,000 | | | | 25,000 | 200,000 |
| LITTER CLEAN UP | | | | | | | | | | |
| Payroll | | | | | | | | | | |
| Total Expenditures (Less Payroll) | | | | | | | | | | |
| Total Expenditures | | | | | | | | | | |
| Total Revenues | | | | | | | | | | |
| Total | | | | | | | | | | |
| EQUIPMENT | | | | | | | | | | |
| Total Revenues | | | | | | | | | | |
| Total | | | | | | | | | | |

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Vehicles & Equipment | 325,000 | 325,000 | | | | | | | | 325,000 |
| Total Expenditures (Less Payroll) | 325,000 | 325,000 | | | | | | | | 325,000 |
| Total Expenditures | 325,000 | 325,000 | | | | | | | | 325,000 |
| Total Revenues | | | | | | | | | | |
| Total | 325,000 | 325,000 | | | | | | | | 325,000 |
| BOAT LAUNCH | | | | | | | | | | |
| Repairs & Maintenance | 5,000 | 5,000 | | | | | | | | 5,000 |
| Total Expenditures (Less Payroll) | 5,000 | 5,000 | | | | | | | | 5,000 |
| Total Expenditures | 5,000 | 5,000 | | | | | | | | 5,000 |
| Total Revenues | | | | | | | | | | |
| Total | 5,000 | 5,000 | | | | | | | | 5,000 |
| Total - Public Works | 7,134,300 | 7,786,400 | 652,100 | 9.14% | 64,500 | 39,000 | (7,300) | (34,000) | 589,900 | 7,786,400 |

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - PARKS**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 706,495 | 844,800 | 764,800 | (80,000) |
| Revenues / Recoveries | (30,723) | (66,500) | (76,400) | (9,900) |
| Net Operating Budget | 675,772 | 778,300 | 688,400 | (89,900) |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|-------------------|----------|
| Salary / wage rate increase | 7,400 | |
| Remove one summer Student | (8,000) | |
| Remove one winter seasonal | (22,000) | |
| Statutory payroll costs / benefit premiums | (800) | |
| | <u> </u> | (23,400) |

Budget Neutral

| | | |
|---|-------------------|----------|
| Transfer to Community Services - Removed Seasonal Workers | (68,800) | |
| | <u> </u> | (68,800) |

Other Expenditures / Revenues

| | | |
|--|-------------------|-------|
| Decrease in utilities | (2,400) | |
| Decrease in waste disposal based on prior year actuals | (2,000) | |
| Increase in vehicle gas and oil | 7,000 | |
| Increase in repairs & maint - building based on prior year actuals | 1,500 | |
| Increase in Misc revenue - Greenbank grass cutting | (4,000) | |
| Decrease in special events - tree lighting | (1,000) | |
| Increase in equipment | 2,600 | |
| Increase in internal cost allocation for insurance | 6,800 | |
| Increase in Canada Summer Jobs Grant | (5,100) | |
| Misc. expenses and revenues | (1,100) | |
| | <u> </u> | 2,300 |

Net Decrease in Community Services - Parks 2022 Operating Budget **(89,900)**

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - PARKS

| 1 Department Submission | 2021 Estimated Actuals | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll | 423,990 | 578,200 | 486,000 | (92,200) | (15.95%) | (25,400) | | (66,800) | | | 486,000 |
| Administrative Expenditures | 14,884 | 14,800 | 14,800 | | | | | | | | 14,800 |
| Building Maintenance | 8,045 | 6,200 | 7,200 | 1,000 | 16.13% | | 1,000 | | | | 7,200 |
| Materials | 23,836 | 21,500 | 21,500 | | | | | | | | 21,500 |
| Contracted Services | 58,202 | 52,700 | 50,700 | (2,000) | (3.80%) | (2,000) | | | | | 50,700 |
| Vehicles & Equipment | 89,576 | 77,800 | 87,400 | 9,600 | 12.34% | 9,100 | 500 | | | | 87,400 |
| Information Technology | 3,986 | 3,400 | 3,100 | (300) | (8.82%) | (300) | | | | | 3,100 |
| Repairs & Maintenance | 45,907 | 48,000 | 48,500 | 500 | 1.04% | | 500 | | | | 48,500 |
| Insurance | 16,299 | 13,700 | 20,500 | 6,800 | 49.64% | 6,800 | | | | | 20,500 |
| Utilities | 14,404 | 20,900 | 18,500 | (2,400) | (11.48%) | (2,400) | | | | | 18,500 |
| Other Expenditures | 7,366 | 7,600 | 6,600 | (1,000) | (13.16%) | (1,000) | | | | | 6,600 |
| Total Expenditures (Less Payroll) | 282,505 | 266,600 | 278,800 | 12,200 | 4.58% | 10,200 | 2,000 | | | | 278,800 |
| Total Expenditures | 706,495 | 844,800 | 764,800 | (80,000) | (9.47%) | (15,200) | 2,000 | (66,800) | | | 764,800 |
| Revenues | (30,723) | (50,600) | (55,400) | (4,800) | 9.49% | (800) | (4,000) | | | | (55,400) |
| Grants | | (15,900) | (21,000) | (5,100) | 32.08% | (5,100) | | | | | (21,000) |
| Transfers from Reserve | | | | | | | | | | | |
| Total Revenues | (30,723) | (66,500) | (76,400) | (9,900) | 14.89% | (5,900) | (4,000) | (66,800) | | | (76,400) |
| Grand Total | 675,772 | 778,300 | 688,400 | (89,900) | (11.55%) | (21,100) | (2,000) | (66,800) | | | 688,400 |

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - RECREATION & CULTURE & COMMUNICATIONS**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 2,100,953 | 2,560,000 | 2,860,000 | 300,000 |
| Revenues / Recoveries | (729,827) | (1,452,100) | (1,474,600) | (22,500) |
| Net Operating Budget | 1,371,126 | 1,107,900 | 1,385,400 | 277,500 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|-------|-------|
| Salary / wage rate increase after reorganization | 3,100 | |
| Statutory payroll costs / benefit premiums | 6,500 | |
| | 9,600 | 9,600 |

Part Time (PT) Wages & Statutory Payroll Costs

| | | |
|---------------------------|--------|--------|
| Increase in Student wages | 13,100 | |
| New Summer Student | 10,000 | |
| | 23,100 | 23,100 |

Budget Neutral Expenditures / Revenues

| | | |
|---|---------|---------|
| Transfer of Canada Day Expenses and Revenue from Public Works | 2,000 | |
| Transfer staff expenses and salaries from Corp Services | 132,200 | |
| Transfer from Parks Seasonal Positions | 68,800 | |
| Transfer of expenses from Corp Services for communications | 19,400 | |
| Budget neutral transfer of Summer Student from Public Works | 9,800 | |
| Budget neutral transfer of Summer Student to Corporate Services | 9,800 | |
| | 242,000 | 242,000 |

Other Expenditures / Revenues

| | |
|--|---------|
| Increase in Utilities based on prior years actuals | 9,400 |
| Decrease in Museum security | (1,500) |
| Decrease in Museum supplies | (500) |
| Increase conference and seminars Rec Pro | 1,500 |
| Increase in Computer expenses | 500 |
| Increase in Insurance | 6,000 |
| Increase in pool admissions and programs | (1,500) |
| Increase in pool repairs and maint | 500 |
| Increase in special events | 1,000 |
| Increase in special events revenue | (2,500) |
| Increase in museum revenues | (1,300) |
| Increase in Hall of Fame expenses | 500 |
| Decrease hall expenses | (4,400) |
| Decrease in SCRC repairs & maintenance refrigeration | 3,000 |
| Canada Summer Jobs | 15,100 |
| Decrease repairs and maint - well water | (4,000) |

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - RECREATION & CULTURE & COMMUNICATIONS**

| | | |
|--|----------------|-----------------------|
| Removal of elevator repairs | (5,300) | |
| Removal of Backflow preventors for community halls as mandated by Region | (18,200) | |
| Increase in Marina revenue | (3,300) | |
| Decrease in User Fees SCRC | 5,400 | |
| Decrease in Contract/Agreement Revenue | 2,700 | |
| Decrease in Advertising Revenue | 2,100 | |
| Other Miscellaneous Expenses and Revenues | <u>(2,400)</u> | 2,800 |
| Net Increase in Community Services - Recreation 2022 Operating Budget | | <u>277,500</u> |

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY

DEPARTMENT - COMMUNITY SERVICES - RECREATION, CULTURE AND COMMUNICATIONS

| 1 Department Submission | 2021 Estimated Actuals | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Payroll | 1,347,588 | 1,522,800 | 1,772,100 | 249,300 | 16.37% | 20,700 | | 218,600 | | 10,000 | 1,772,100 |
| Administrative Expenditures | 134,443 | 93,300 | 97,200 | 3,900 | 4.18% | 720 | 1,500 | 1,700 | | | 97,220 |
| Professional Services | 3,058 | 5,000 | 24,200 | 19,200 | 384 | | | 19,180 | | (21,500) | 24,180 |
| Building Maintenance | 221,456 | 300,000 | 271,600 | (28,400) | (9.47%) | (1,400) | (5,500) | | | | 271,600 |
| Contracted Services | 4,625 | 25,800 | 23,800 | (2,000) | (7.75%) | (2,000) | | | | | 23,800 |
| Vehicles & Equipment | 23,005 | 66,500 | 67,000 | 500 | 0.75% | 5,500 | | | | (5,000) | 67,000 |
| Information Technology | 17,424 | 18,200 | 18,900 | 700 | 3.85% | 700 | | | | | 18,900 |
| Repairs & Maintenance | 15,206 | 18,000 | 22,500 | 4,500 | 25.00% | | 500 | | | 4,000 | 22,500 |
| Insurance | 66,949 | 67,400 | 74,300 | 6,900 | 10.24% | 6,900 | | | | | 74,300 |
| Utilities | 235,619 | 402,100 | 411,500 | 9,400 | 2.34% | 9,400 | | | | | 411,500 |
| Grants | 23,100 | 23,100 | 23,100 | | | | | | | | 23,100 |
| Other Expenditures | 8,480 | 17,800 | 53,800 | 36,000 | 202.25% | | 1,000 | 35,000 | | | 53,800 |
| Total Expenditures (Less Payroll) | 753,365 | 1,037,200 | 1,087,900 | 50,700 | 4.89% | 19,820 | | 55,880 | | (22,500) | 1,087,900 |
| Total Expenditures | 2,100,953 | 2,560,000 | 2,860,000 | 300,000 | 11.72% | 40,520 | | 274,480 | | (12,500) | 2,860,000 |
| Revenues | (322,502) | (597,000) | (621,000) | (24,000) | 4.02% | | (4,500) | (19,500) | | | (621,000) |
| Grants | (40,836) | (138,900) | (138,800) | 100 | (0.07%) | 27,700 | | (15,000) | | (12,600) | (138,800) |
| User Fees | (366,489) | (716,200) | (710,800) | 5,400 | (0.75%) | 5,400 | | | | | (710,800) |
| Transfers from Reserve | | (4,000) | (4,000) | (4,000) | | | | | | (4,000) | (4,000) |
| Total Revenues | (729,827) | (1,452,100) | (1,474,600) | (22,500) | 1.55% | 33,100 | | (34,500) | | (16,600) | (1,474,600) |
| Grand Total | 1,371,126 | 1,107,900 | 1,385,400 | 277,500 | 25.05% | 73,620 | | 239,980 | | (29,100) | 1,385,400 |

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - COMMUNITY SERVICES - RECREATION, CULTURE AND COMMUNICATIONS

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|---|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Community Services - Rec & Culture | | | | | | | | | | |
| MUSEUM | | | | | | | | | | |
| Payroll | 127,100 | 50,100 | (77,000) | (60.58%) | 1,500 | | (78,500) | | | 50,100 |
| Administrative Expenditures | 7,800 | 7,100 | (700) | (8.97%) | (700) | | | | | 7,100 |
| Professional Services | 5,000 | 5,000 | | | | | | | | 5,000 |
| Building Maintenance | 12,800 | 11,300 | (1,500) | (11.72%) | (1,500) | | | | | 11,300 |
| Contracted Services | 700 | 700 | | | | | | | | 700 |
| Information Technology | 800 | 800 | | | | | | | | 800 |
| Insurance | 2,100 | 2,600 | 500 | 23.81% | 500 | | | | | 2,600 |
| Utilities | 9,300 | 10,500 | 1,200 | 12.90% | 1,200 | | | | | 10,500 |
| Other Expenditures | 17,800 | 18,800 | 1,000 | 5.62% | | 1,000 | | | | 18,800 |
| Total Expenditures (Less Payroll) | 56,300 | 56,800 | 500 | 0.89% | (500) | 1,000 | | | | 56,800 |
| Total Expenditures | 183,400 | 106,900 | (76,500) | (41.71%) | 1,000 | 1,000 | (78,500) | | | 106,900 |
| Revenues | (27,600) | (31,400) | (3,800) | 13.77% | (1,300) | (2,500) | | | | (31,400) |
| Grants | (28,900) | (28,100) | 800 | (2.77%) | 800 | | | | | (28,100) |
| Total Revenues | (56,500) | (59,500) | (3,000) | 5.31% | (500) | (2,500) | | | | (59,500) |
| Total | 126,900 | 47,400 | (79,500) | (62.65%) | 500 | (1,500) | (78,500) | | | 47,400 |
| POOL | | | | | | | | | | |
| Payroll | 61,500 | 62,400 | 900 | 1.46% | 900 | | | | | 62,400 |
| Administrative Expenditures | 7,600 | 7,600 | | | | | | | | 7,600 |
| Information Technology | 200 | 200 | | | | | | | | 200 |
| Repairs & Maintenance | 15,000 | 15,500 | 500 | 3.33% | | 500 | | | | 15,500 |
| Insurance | 1,600 | 1,700 | 100 | 6.25% | 100 | | | | | 1,700 |
| Utilities | 8,800 | 9,300 | 500 | 5.68% | 500 | | | | | 9,300 |
| Total Expenditures (Less Payroll) | 33,200 | 34,300 | 1,100 | 3.31% | 600 | 500 | | | | 34,300 |
| Total Expenditures | 94,700 | 96,700 | 2,000 | 2.11% | 1,500 | 500 | | | | 96,700 |
| Revenues | (36,300) | (37,800) | (1,500) | 4.13% | (1,500) | | | | | (37,800) |
| Grants | (24,600) | (27,000) | (2,400) | 9.76% | (2,400) | | | | | (27,000) |
| Total Revenues | (60,900) | (64,800) | (3,900) | 6.40% | (3,900) | | | | | (64,800) |
| Total | 33,800 | 31,900 | (1,900) | (5.62%) | (2,400) | 500 | | | | 31,900 |
| DAYCAMP | | | | | | | | | | |
| Payroll | 176,800 | 182,600 | 5,800 | 3.28% | 7,700 | | (1,900) | | | 182,600 |
| Administrative Expenditures | 25,900 | 25,900 | | | | | | | | 25,900 |
| Total Expenditures (Less Payroll) | 25,900 | 25,900 | | | | | | | | 25,900 |
| Total Expenditures | 202,700 | 208,500 | 5,800 | 2.86% | 7,700 | | (1,900) | | | 208,500 |
| Revenues | (223,000) | (223,000) | | | | | | | | (223,000) |
| Grants | (85,400) | (56,100) | 29,300 | (34.31%) | 29,300 | | | | | (56,100) |

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Payroll | 122,400 | 630,100 | 507,700 | 414.79% | (1,400) | | 499,100 | | 10,000 | 630,100 |
| Administrative Expenditures | 12,600 | 14,300 | 1,700 | 13.49% | 500 | | 1,200 | | | 14,300 |
| Other Expenditures | 12,600 | 35,000 | 35,000 | #DIV/0! | | | 35,000 | | | 35,000 |
| Total Expenditures (Less Payroll) | 135,000 | 679,400 | 544,400 | 403.26% | (900) | | 535,300 | | 10,000 | 679,400 |
| Revenues | (6,200) | (24,200) | (18,000) | 290.32% | | | (18,000) | | | (24,200) |
| Grants | (6,200) | (27,600) | (27,600) | #DIV/0! | | | (15,000) | | (12,600) | (27,600) |
| Total Revenues | (6,200) | (51,800) | (45,600) | 735.48% | | | (33,000) | | (12,600) | (51,800) |
| Total | 128,800 | 627,600 | 498,800 | 387.27% | (900) | | 502,300 | | (2,600) | 627,600 |
| MARINA | | | | | | | | | | |
| Building Maintenance | 2,400 | 2,400 | | | | | | | | 2,400 |
| Repairs & Maintenance | 3,000 | 7,000 | 4,000 | 133.33% | | | | | 4,000 | 7,000 |
| Insurance | 2,700 | 2,700 | | | | | | | | 2,700 |
| Total Expenditures (Less Payroll) | 8,100 | 12,100 | 4,000 | 49.38% | | | | | 4,000 | 12,100 |
| Total Expenditures | 8,100 | 12,100 | 4,000 | 49.38% | | | | | 4,000 | 12,100 |
| Revenues | (26,200) | (29,500) | (3,300) | 12.60% | (1,300) | (2,000) | | | | (29,500) |
| Transfers from Reserve | (26,200) | (4,000) | (4,000) | #DIV/0! | | | | | (4,000) | (4,000) |
| Total Revenues | (18,100) | (21,400) | (3,300) | 18.23% | (1,300) | (2,000) | | | (4,000) | (33,500) |
| Total | | | | | | | | | | (21,400) |
| COMMUNITY HALL & FACILITIES | | | | | | | | | | |
| Building Maintenance | 54,500 | 27,000 | (27,500) | (50.46%) | | (3,000) | | | (24,500) | 27,000 |
| Insurance | 5,300 | 5,600 | 300 | 5.66% | 300 | | | | | 5,600 |
| Total Expenditures (Less Payroll) | 59,800 | 32,600 | (27,200) | (45.48%) | 300 | (3,000) | | | (24,500) | 32,600 |
| Total Expenditures | 59,800 | 32,600 | (27,200) | (45.48%) | 300 | (3,000) | | | (24,500) | 32,600 |
| Total Revenues | | | | | | | | | | |
| Total | 59,800 | 32,600 | (27,200) | (45.48%) | 300 | (3,000) | | | (24,500) | 32,600 |
| LATCHAM | | | | | | | | | | |
| Building Maintenance | 6,000 | 6,500 | 500 | 8.33% | | 500 | | | | 6,500 |
| Contracted Services | 16,100 | 14,100 | (2,000) | (12.42%) | (2,000) | | | | | 14,100 |
| Information Technology | 1,000 | 1,000 | | | | | | | | 1,000 |
| Insurance | 2,300 | 2,300 | | | | | | | | 2,300 |
| Utilities | 7,500 | 7,500 | | | | | | | | 7,500 |
| Total Expenditures (Less Payroll) | 32,900 | 31,400 | (1,500) | (4.56%) | (2,000) | 500 | | | | 31,400 |
| Total Expenditures | 32,900 | 31,400 | (1,500) | (4.56%) | (2,000) | 500 | | | | 31,400 |
| Revenues | (16,000) | (16,400) | (400) | 2.50% | (400) | | | | | (16,400) |
| Total Revenues | (16,000) | (16,400) | (400) | 2.50% | (400) | | | | | (16,400) |
| Total | 16,900 | 15,000 | (1,900) | (11.24%) | (2,400) | 500 | | | | 15,000 |
| SCUGOG ISLAND | | | | | | | | | | |
| Building Maintenance | 4,100 | 4,100 | | | | | | | | 4,100 |
| Contracted Services | 2,200 | 2,200 | | | | | | | | 2,200 |
| Insurance | 1,900 | 2,000 | 100 | 5.26% | 100 | | | | | 2,000 |

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|---|----------------------|---------------------|----------------------------|----------|------------------------|----------------------|--------------------------|-----------------------|-------------|---------------------|
| Total Expenditures | 3,500 | 3,500 | | | | | | | | 3,500 |
| Total Revenues | | | | | | | | | | |
| Total | 3,500 | 3,500 | | | | | | | | 3,500 |
| TOWN HALL 1873 | | | | | | | | | | |
| Building Maintenance | | | | | | | | | | |
| Insurance | 5,400 | 5,800 | 400 | 7.41% | 400 | | | | | 5,800 |
| Total Expenditures (Less Payroll) | 5,400 | 5,800 | 400 | 7.41% | 400 | | | | | 5,800 |
| Total Expenditures | 5,400 | 5,800 | 400 | 7.41% | 400 | | | | | 5,800 |
| Total Revenues | | | | | | | | | | |
| Total | 5,400 | 5,800 | 400 | 7.41% | 400 | | | | | 5,800 |
| UTICA | | | | | | | | | | |
| Building Maintenance | 3,500 | | (3,500) | | | (3,500) | | | | |
| Utilities | | | | | | | | | | |
| Total Expenditures (Less Payroll) | 3,500 | | (3,500) | | | (3,500) | | | | |
| Total Expenditures | 3,500 | | (3,500) | | | (3,500) | | | | |
| Total Revenues | | | | | | | | | | |
| Total | 3,500 | | (3,500) | | | (3,500) | | | | |
| COMMUNICATIONS | | | | | | | | | | |
| Administrative Expenditures | | 500 | 500 | | | | 500 | | | 500 |
| Professional Services | | 19,200 | 19,200 | | 20 | | 19,180 | | | 19,200 |
| Total Expenditures (Less Payroll) | | 19,700 | 19,700 | | 20 | | 19,680 | | | 19,700 |
| Total Expenditures | | 19,700 | 19,700 | | 20 | | 19,680 | | | 19,700 |
| Revenues | | (1,500) | (1,500) | | | | (1,500) | | | (1,500) |
| Total Revenues | | (1,500) | (1,500) | | | | (1,500) | | | (1,500) |
| Total | | 18,200 | 18,200 | | 20 | | 18,180 | | | 18,200 |
| Total Community Services - Rec & Culture | 1,107,900 | 1,385,400 | 277,500 | 25.05% | 73,620 | (7,000) | 239,980 | | (29,100) | 1,385,400 |

**TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEVELOPMENT SERVICES**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 1,358,203 | 1,585,900 | 1,803,200 | 217,300 |
| Revenues / Recoveries | (1,338,444) | (640,400) | (801,100) | (160,700) |
| Net Operating Budget | 19,759 | 945,500 | 1,002,100 | 56,600 |

Budget Summary

Full Time Wages & Benefits

| | | |
|---|---------------|--------|
| Salary / wage rate increase | 20,900 | |
| Progression | 6,100 | |
| Annualized 2021 - Switch of associate from PT to FT | 17,000 | |
| Reduced hours for summer student | (3,000) | |
| Statutory payroll costs / benefit premiums | <u>26,600</u> | 67,600 |

Budget Neutral

| | | |
|---|--------------|-------|
| Transfer of NRU membership transfer from CAO | 400 | |
| Transfer of Site Alteration permits from Public Works | (4,500) | |
| Transfer of building expenses from Corporate Services | <u>7,000</u> | 2,900 |

Other Expenditures / Revenues

| | | |
|---|----------------|----------|
| Decrease in projected Planning revenue for 2021 - reduction of applications | 50,300 | |
| Increase in meetings - Planning | 1,000 | |
| Increase in committee adjustment fees - increase in minor variance applications | (6,100) | |
| Increase in building and sign permits | (50,700) | |
| Decrease in econ development and promo | (8,200) | |
| Increase in legal fees for building - orders registered on title | 2,500 | |
| Increase in vehicle gas and oil | 1,000 | |
| Increase in pool permits | (4,600) | |
| Increase in supplies by-law and building | (1,700) | |
| Decrease in license revenue - due to Covid (taxi licenses) | 6,900 | |
| Removal of provincial offences revenue | 1,500 | |
| Increase in Canada Summer Grant | (1,100) | |
| Decrease in building utilities | (6,400) | |
| Increase Conference and Seminars | 4,900 | |
| Increase in Memberships | 1,800 | |
| Other miscellaneous expenses and revenues | <u>(5,000)</u> | (13,900) |

Net Increase in Development Services 2022 Operating Budget

56,600

TOWNSHIP OF SCUGOG

2022 OPERATING BUDGET SUMMARY

DEPARTMENT - DEVELOPMENT SERVICES

| 1 Department Submission | 2021 Estimated Actuals | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll | 1,019,440 | 1,119,900 | 1,254,000 | 134,100 | 11.97% | 127,300 | | | | 6,800 | 1,254,000 |
| Administrative Expenditures | 144,520 | 233,700 | 240,400 | 6,700 | 2.87% | 6,000 | 1,000 | 400 | | (700) | 240,400 |
| Professional Services | 9,815 | 79,500 | 82,000 | 2,500 | 3.14% | 2,500 | | | | | 82,000 |
| Building Maintenance | 22,608 | 24,400 | 25,600 | 1,200 | 4.92% | | | | | 1,200 | 25,600 |
| Contracted Services | 22,737 | 31,400 | 31,400 | | | | | | | | 31,400 |
| Vehicles & Equipment | 5,931 | 10,000 | 11,000 | 1,000 | 10.00% | 1,000 | | | | | 11,000 |
| Information Technology | 480 | 800 | 500 | (300) | (37.50%) | (300) | | | | 500 | 500 |
| Repairs & Maintenance | 186 | 1,500 | 8,500 | 7,000 | 466.67% | | | 7,000 | | | 8,500 |
| Insurance | 6,211 | 8,500 | 9,700 | 1,200 | 14.12% | 1,200 | | | | | 9,700 |
| Utilities | 33,476 | 57,600 | 51,200 | (6,400) | (11.11%) | (6,400) | | | | | 51,200 |
| Committees | | | | | | | | | | | |
| Other Expenditures | 18,273 | 46,800 | 38,900 | (7,900) | (16.88%) | (7,900) | | | | | 38,900 |
| Transfers to / from Reserves | 74,526 | 50,000 | 50,000 | | | | | | | | 50,000 |
| Total Expenditures (Less Payroll) | 338,763 | 544,200 | 549,200 | 5,000 | 0.92% | (3,900) | 1,000 | 7,400 | | 500 | 549,200 |
| Total Expenditures | 1,358,203 | 1,664,100 | 1,803,200 | 139,100 | 8.36% | 123,400 | 1,000 | 7,400 | | 7,300 | 1,803,200 |
| Revenues | (1,338,444) | (637,300) | (644,900) | (7,600) | 1.19% | (2,120) | | (4,500) | (980) | (4,200) | (644,900) |
| Grants | | (3,100) | (4,200) | (1,100) | 35.48% | 3,100 | | | | | (4,200) |
| Transfers from Reserve | | (78,200) | (152,000) | (73,800) | 94.37% | (73,800) | | | | | (152,000) |
| Total Revenues | (1,338,444) | (718,600) | (801,100) | (82,500) | 11.48% | (72,820) | | (4,500) | (980) | (4,200) | (801,100) |
| Grand Total | 19,759 | 945,500 | 1,002,100 | 56,600 | 5.99% | 50,580 | 1,000 | 2,900 | (980) | 3,100 | 1,002,100 |

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - DEVELOPMENT SERVICES

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------|---------------------|----------------------------|------------------|------------------------|----------------------|--------------------------|-----------------------|----------------|---------------------|
| Development Services | | | | | | | | | | |
| PLANNING | | | | | | | | | | |
| Payroll | 245,100 | 247,900 | 2,800 | 1.14% | 2,800 | | | | | 247,900 |
| Administrative Expenditures | 11,200 | 11,400 | 200 | 1.79% | 200 | | | | | 11,400 |
| Professional Services | 69,500 | 69,500 | | | | | | | | 69,500 |
| Transfers to / from Reserves | 50,000 | 50,000 | | | | | | | | 50,000 |
| Total Expenditures (Less Payroll) | 130,700 | 130,900 | 200 | 0.15% | 200 | | | | | 130,900 |
| Total Expenditures | 375,800 | 378,800 | 3,000 | 0.80% | 3,000 | | | | | 378,800 |
| Revenues | (220,400) | (176,400) | 44,000 | (19.96%) | (7,420) | | | 51,420 | | (176,400) |
| Grants | (3,100) | | 3,100 | | 3,100 | | | | | |
| Total Revenues | (223,500) | (176,400) | 47,100 | (21.07%) | (4,320) | | | 51,420 | | (176,400) |
| Total | 152,300 | 202,400 | 50,100 | 32.90% | (1,320) | | | 51,420 | | 202,400 |
| BUILDING | | | | | | | | | | |
| Payroll | 297,100 | 453,700 | 156,600 | 52.71% | 101,700 | | 48,100 | | 6,800 | 453,700 |
| Administrative Expenditures | 13,700 | 21,100 | 7,400 | 54.01% | 7,100 | 1,000 | | | (700) | 21,100 |
| Professional Services | 5,000 | 7,500 | 2,500 | 50.00% | 2,500 | | (24,400) | | | 7,500 |
| Building Maintenance | 24,400 | | (24,400) | | | | (27,000) | | | |
| Contracted Services | 27,000 | | (27,000) | | | | | | | |
| Vehicles & Equipment | 4,000 | 4,000 | | | | | | | | 4,000 |
| Information Technology | | | | | | | | | | |
| Insurance | 6,000 | | (6,000) | | | | (6,000) | | | |
| Utilities | 57,600 | | (57,600) | | | | (57,600) | | | |
| Transfers to / from Reserves | | | | | | | | | | |
| Total Expenditures (Less Payroll) | 137,700 | 32,600 | (105,100) | (76.33%) | 9,600 | 1,000 | (115,000) | | (700) | 32,600 |
| Total Expenditures | 434,800 | 486,300 | 51,500 | 11.84% | 111,300 | 1,000 | (66,900) | | 6,100 | 486,300 |
| Revenues | (301,800) | (352,500) | (50,700) | 16.80% | (700) | | | (50,000) | | (352,500) |
| Grants | | (4,200) | (4,200) | | | | | | (4,200) | (4,200) |
| Transfers from Reserve | (78,200) | (152,000) | (73,800) | 94.37% | (73,800) | | | | | (152,000) |
| Total Revenues | (380,000) | (508,700) | (128,700) | 33.87% | (74,500) | | | (50,000) | (4,200) | (508,700) |
| Total | 54,800 | (22,400) | (77,200) | (140.88%) | 36,800 | 1,000 | (66,900) | (50,000) | 1,900 | (22,400) |
| DEVELOPMENT SERVICES | | | | | | | | | | |
| Payroll | 370,500 | 330,200 | (40,300) | (10.88%) | 7,800 | | (48,100) | | | 330,200 |
| Administrative Expenditures | 7,700 | 4,300 | (3,400) | (44.16%) | 5 | | (3,405) | | | 4,300 |
| Committees | | | | | | | | | | |
| Other Expenditures | 46,800 | 38,900 | (7,900) | (16.88%) | (7,900) | | | | | 38,900 |
| Total Expenditures (Less Payroll) | 54,500 | 43,200 | (11,300) | (20.73%) | (7,895) | | (3,405) | | | 43,200 |
| Total Expenditures | 425,000 | 373,400 | (51,600) | (12.14%) | (95) | | (51,505) | | | 373,400 |

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Revenues | (12,000) | (12,000) | | | | | | | | (12,000) |
| Total Revenues | (12,000) | (12,000) | | | | | | | | (12,000) |
| Total | 413,000 | 361,400 | (51,600) | (12.49%) | (95) | | (51,505) | | | 361,400 |
| BY-LAW | | | | | | | | | | |
| Payroll | 202,500 | 219,100 | 16,600 | 8.20% | 16,600 | | | | | 219,100 |
| Administrative Expenditures | 12,400 | 11,400 | (1,000) | (8.06%) | (1,000) | | | | | 11,400 |
| Professional Services | 5,000 | 5,000 | | | | | | | | 5,000 |
| Vehicles & Equipment | 6,000 | 7,000 | 1,000 | 16.67% | 1,000 | | | | | 7,000 |
| Information Technology | 800 | 500 | (300) | (37.50%) | (300) | | | | | 500 |
| Repairs & Maintenance | 1,500 | 1,500 | | | | | | | | 1,500 |
| Insurance | 1,900 | 2,200 | 300 | 15.79% | 300 | | | | | 2,200 |
| Total Expenditures (Less Payroll) | 27,600 | 27,600 | | | | | | | | 27,600 |
| Total Expenditures | 230,100 | 246,700 | 16,600 | 7.21% | 16,600 | | | | | 246,700 |
| Revenues | (87,600) | (84,000) | 3,600 | (4.11%) | 6,000 | | | (2,400) | | (84,000) |
| Total Revenues | (87,600) | (84,000) | 3,600 | (4.11%) | 6,000 | | | (2,400) | | (84,000) |
| Total | 142,500 | 162,700 | 20,200 | 14.18% | 22,600 | | | (2,400) | | 162,700 |
| ANIMAL CONTROL | | | | | | | | | | |
| Payroll | 4,700 | 3,100 | (1,600) | (34.04%) | (1,600) | | | | | 3,100 |
| Administrative Expenditures | 188,700 | 189,000 | 300 | 0.16% | 300 | | | | | 189,000 |
| Contracted Services | 4,400 | 4,400 | | | | | | | | 4,400 |
| Insurance | 600 | 600 | | | | | | | | 600 |
| Total Expenditures (Less Payroll) | 193,700 | 194,000 | 300 | 0.15% | 300 | | | | | 194,000 |
| Total Expenditures | 198,400 | 197,100 | (1,300) | (0.66%) | (1,300) | | | | | 197,100 |
| Revenues | (15,500) | (15,500) | | | | | | | | (15,500) |
| Total Revenues | (15,500) | (15,500) | | | | | | | | (15,500) |
| Total | 182,900 | 181,600 | (1,300) | (0.71%) | (1,300) | | | | | 181,600 |
| ENGINEERING SERVICES | | | | | | | | | | |
| Administrative Expenditures | | 3,200 | 3,200 | | (605) | | 3,805 | | | 3,200 |
| Total Expenditures (Less Payroll) | | 3,200 | 3,200 | | (605) | | 3,805 | | | 3,200 |
| Total Expenditures | | 3,200 | 3,200 | | (605) | | 3,805 | | | 3,200 |
| Revenues | | (4,500) | (4,500) | | | | (4,500) | | | (4,500) |
| Total Revenues | | (4,500) | (4,500) | | | | (4,500) | | | (4,500) |
| Total | | (1,300) | (1,300) | | (605) | | (695) | | | (1,300) |
| FACILITIES - ADMIN | | | | | | | | | | |
| Building Maintenance | | 25,600 | 25,600 | | | | 24,400 | | 1,200 | 25,600 |
| Contracted Services | | 27,000 | 27,000 | | | | 27,000 | | | 27,000 |
| Repairs & Maintenance | | 7,000 | 7,000 | | | | 7,000 | | | 7,000 |
| Insurance | | 6,900 | 6,900 | | 900 | | 6,000 | | | 6,900 |
| Utilities | | 51,200 | 51,200 | | (6,400) | | 57,600 | | | 51,200 |

| 1 Department Submission | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Total Expenditures (Less Payroll) | | 117,700 | 117,700 | | (5,500) | | 122,000 | | 1,200 | 117,700 |
| Total Expenditures | | 117,700 | 117,700 | | (5,500) | | 122,000 | | 1,200 | 117,700 |
| Total Revenues | | | | | | | | | | |
| Total | | 117,700 | 117,700 | | (5,500) | | 122,000 | | 1,200 | 117,700 |
| Total Development Services | 945,500 | 1,002,100 | 56,600 | 5.99% | 50,580 | 1,000 | 2,900 | (980) | 3,100 | 1,002,100 |
| Total Development Services | 945,500 | 1,002,100 | 56,600 | 5.99% | 50,580 | 1,000 | 2,900 | (980) | 3,100 | 1,002,100 |

**2022 OPERATING BUDGET SUMMARY
LIBRARY SERVICES**

| | 2021 Estimated Actuals | 2021 Budget | 2022 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 692,300 | 692,300 | 709,800 | 17,500 |
| Revenues / Recoveries | | | | - |
| Net Operating Budget | 692,300 | 692,300 | 709,800 | 17,500 |

Budget Summary

Full Time & Part Time (PT) Wages & Benefits

Salary / wage rate increase / statutory payroll costs 11,750

Other Expenditures / Revenues

Increase in IT expenditures 1,050

WiFi Hotspot Lending Program 2,700

Increase in Building Maintenance 2,000

Net Increase in Library 2022 Operating Budget 17,500

TOWNSHIP OF SCUGOG
2022 OPERATING BUDGET SUMMARY
DEPARTMENT - LIBRARY

| 1 Department Submission | 2021 Estimated Actuals | Approved 2021 Budget | 2022 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2022 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Grants | 692,300 | 692,300 | 709,800 | 17,500 | 2.53% | 17,500 | | | | | 709,800 |
| Total Expenditures (Less Payroll) | 692,300 | 692,300 | 709,800 | 17,500 | 2.53% | 17,500 | | | | | 709,800 |
| Total Expenditures | 692,300 | 692,300 | 709,800 | 17,500 | 2.53% | 17,500 | | | | | 709,800 |
| Total Revenues | | | | | | | | | | | |
| Grand Total | 692,300 | 692,300 | 709,800 | 17,500 | 2.53% | 17,500 | | | | | 709,800 |